Form **990** 

### **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2009

OMB No 1545-0047

	ent of the Treas Revenue Servic	Tho o	rganızatıon may have to	use a copy of this retur	n to satısfy st	ate reporting	requirements	Open to Public Inspection			
A Fo	r the 2009	calendar yea	ır, or tax year beginning	01-01-2009 and endi	ng 12-31-2009		D.E 1	_			
	eck ıf applıca	ricasc	C Name of organization Glens Falls Hospital				D Employer	identification number			
_	dress change	label or	Doing Business As				14-1338 E Telephone				
	me change	print or type. See					(518) 920				
_	ial return	Specific Instruc-	Number and street (or P 100 Park Street	to street address	s) Room/suite		ots \$ 291,390,330				
_	mınated	tions.	City or town, state or cou								
_	ended return										
J App	olication pend										
		<b>F</b> Nar Jeff Tre	me and address of princessure	ipal officer		<b>H(a)</b> Is th affilia	is a group ret	urn for ┌ Yes			
			ark Street			annic	ites.	) 165 J 140			
		Glens	Falls, NY 12801	l affiliates incl	·						
Ta	x-exempt sta	atus 🔽 501(c	() ( 3 ) <b>4</b> (insert no )	947(a)(1) or			o," attach a list (see instructions) ip exemption number ►				
т	ebsite: ►	glensfallshosp	oital org			11(C)	.,				
			tion Trust Association	Other ►	<u> </u>	L Year of fo	rmation 1897	<b>M</b> State of legal domicile NY			
		ımmary	tion in the second terms	other F		E rear or re	mation 1037	14 State of legal dofficile 141			
				n or most significant act	ıvıtıes						
2	SEE	SCHEDULE	,								
Governance											
₩.		ck this hay 🍽		continued its operations	or disposed (	of more than	25% of its no	at accord			
ŝ		•		ng body (Part VI, line 1a				<b>3</b> 18			
නර ග		_	_	f the governing body (Pa				4 18			
ĕ			mployees (Part V , line 2					5 3,240			
Activities &	6 Tota	al number of vo		6740							
∢		al gross unrela		<b>7a</b> 1,249,738							
	<b>b</b> Net	unrelated bus	iness taxable income fr	om Form 990-T, line 34	• •	T		<b>7b</b>			
		ntributions an	d grapts (Part VIII line	1h)			4,221,676	Current Year			
횰			revenue (Part VIII, line			<del>4,221,878</del> 265,097,048	, ,				
Rayenue			me (Part VIII, column (			1,076,556					
걆				nes 5, 6d, 8c, 9c, 10c, a			2,382,599				
			dd lines 8 through 11 (i		272,777,879	286,157,055					
						'	0				
		nefits paid to o	0	0							
co.	<b>15</b> Sa	laries, other co	ompensation, employee	benefits (Part IX, colum	nn (A), lines 5						
Expenses	10	•		-l (A ) l.m 1.1			156,380,936 0				
क ≘				olumn (A), line 11e)			0	0			
Δ			penses (Part IX, column (D), (Part IX, column (A), lin	es 11a-11d, 11f-24f)			121,534,446	131,171,628			
				equal Part IX, column (			277,915,382				
				3 from line 12			-5,137,503				
<u> </u>							g of Current	End of Year			
Net Assets or Fund Balances	<b>20</b> To	tal accets (Po-	rt Y line 16\				<b>'ear</b> 207,417,705				
AB.	1						128,246,347				
2 2 3 3				ne 21 from line 20		,	79,171,358				
Pai	till S	ignature Bl	ock								
				examined this return, including ration of preparer (other than							
		belief, it is true,		ration of preparer (other than	orneery is based		on or which prep				
Sign		Company of office				2010- Date	11-09				
Here	- I.'	Signature of office									
		David G Kruczlnic Type or print nam									
	Dror	narer's k		Date	С	heck if	Preparer's ide	ntıfyıng number			
Paid		Preparer's signature Date 2010-11-09 Self-empolyed						ons)			
		n's name (or your	rs 👠 KPMG LLP								
Use (		elf-employed), ress, and ZIP + 4	515 Broadway 4th Floo	EIN Þ							
			Albany, NY 122072974				Phone no 🕨	(518) 427-4600			
Mayt	the IRS dis	cuss this retu	, ,	own above? (see instruct	tions)			┌Yes ┌No			

### Part III Statement of Program Service Accomplishments

Briefly describe the organization's mission

SEE SCHEDULE O

	Did the organization	undertake anv significant	nrogram services during the year w	which were not listed on									
_	old the organization undertake any significant program services during the year which were not listed on he prior Form 990 or 990-EZ?												
	If "Yes," describe these new services on Schedule O												
3			e significant changes in how it cond		es 🔽 No								
	If "Yes," describe the	ese changes on Schedule (	o .										
4	Section 501(c)(3) ar	nd 501(c)(4) organizations	r each of the organization's three la and section 4947(a)(1) trusts are evenue, if any, for each program se	e required to report the amount o									
4a	(Code	) (Expenses \$	.44,927,862 including grants of \$	) (Revenue \$	278,961,829 )								
	regardless of their ability are not limited to emerg 17,157 discharges. The	y to pay We are a 410 bed acui gency care, surgical, mental hea	are system that stretches across 3,000 mile te care facility with more than 225 board o lth, cancer care, primary care and preventa d care to over 50,000 patients Our menta 848 cases	ertified physicians in over 25 specialties ative health education. In 2009, we had	Our services include, but 81,209 patient days and								
4b	(Code	) (Expenses \$	including grants of \$	) (Revenue \$	)								
4c	(Code	) (Expenses \$	including grants of \$	) (Revenue \$	)								
	-												
4d	Other program serv	ices (Describe in Schedu	le O )										
	(Expenses \$	ıncludır	ig grants of \$	) (Revenue \$	)								
4e	Total program servi	ce expenses + \$ 2	44,927,862										
		• T	· · · ·										

	•		
Part IV	Checklist	of Required	Schedules

	•		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4	Yes	
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7		Νο
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
10	Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi- endowments? <i>If</i> "Yes," complete Schedule D, Part V	10	Yes	
11	Is the organization's answer to any of the following questions "Yes"? If so,complete Schedule D,  Parts VI, VII, VIII, IX, or X as applicable	11	Yes	
	◆ Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.			
	◆ Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.			
	◆ Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.			
	◆ Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.			
	◆ Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.			
	◆ Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.			
12	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12	Yes	
12A	Was the organization included in consolidated, independent audited financial statements for the tax year? Yes No			
	If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional			
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		N o
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
Ь	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20	Yes	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Νo
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Νο
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Νo
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Νo
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		Νo
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		Νο
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		Νo
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			
		28a		Νo
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		Νο
c	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	28c		Νο
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Νο
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If</i> "Yes," complete Schedule M	30		Νο
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Νο
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		Νο
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36	Yes	
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Νο
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?	38	Yes	

Part V Statements Regarding Other IRS Filings and Tax Complia
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			Yes	No				
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of U.S. Information Returns. Enter -0- if not applicable		165					
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b 0							
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes					
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax  Statements filed for the calendar year ending with or within the year covered by this return							
Ь	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions)	2b	Yes					
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?	3a	Yes					
Ь	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Yes					
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No				
Ь	If "Yes," enter the name of the foreign country ►_ See the instructions for exceptions and filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts							
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? $\cdot$ .	5a		Νο				
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo				
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction?	5c						
6а	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		Νο				
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b						
7	Organizations that may receive deductible contributions under section 170(c).							
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		N o				
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b						
	c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?							
	If "Yes," indicate the number of Forms 8282 filed during the year							
	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Νο				
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		N o				
	For all contributions of qualified intellectual property, did the organization file Form 8899 as required?	7g						
h	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?	7h						
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		No				
9	Sponsoring organizations maintaining donor advised funds.	-		140				
	Did the organization make any taxable distributions under section 4966?	9a		Νο				
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		No				
10	Section 501(c)(7) organizations. Enter							
а	Initiation fees and capital contributions included on Part VIII, line 12 10a							
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities							
11	Section 501(c)(12) organizations. Enter							
а	Gross income from members or shareholders							
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )							
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a						
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year							

100 PARK STREET GLENS FALLS, NY 12801

(518) 926-5000

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ection A. Governing Body and Management						
			Yes	No			
1a	Enter the number of voting members of the governing body						
ъ	Enter the number of voting members that are independent 1b 18	1					
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any	1					
	other officer, director, trustee, or key employee?	2		Νo			
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		Νο			
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?	4		Νo			
5	Did the organization become aware during the year of a material diversion of the organization's assets?	5		Νο			
6	Does the organization have members or stockholders?	6		Νo			
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?	7a		Νο			
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b		Νο			
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following						
а	The governing body?	8a	Yes				
b	Each committee with authority to act on behalf of the governing body?	8b	Yes				
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the						
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Νo			
	ection B. Policies (This Section B requests information about policies not required by the Internal evenue Code.)						
	-remade deader,		Yes	No			
10a	Does the organization have local chapters, branches, or affiliates?	10a		Νo			
b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?	10b					
11	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?						
		11	Yes				
11A	L1A Describe in Schedule O the process, if any, used by the organization to review the Form 990						
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes				
ь	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise		,				
_	to conflicts?	12b	Yes				
Ĭ	describe in Schedule O how this is done	12c	Yes				
13	Does the organization have a written whistleblower policy?	13	Yes				
14	Does the organization have a written document retention and destruction policy?	14	Yes				
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?						
а	The organization's CEO, Executive Director, or top management official	15a	Yes				
b	Other officers or key employees of the organization	15b	Yes				
	If "Yes" to line a or b, describe the process in Schedule O (See instructions )						
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	Yes				
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the						
	organization's exempt status with respect to such arrangements?	16b	Yes				
Se	ection C. Disclosure						
17	List the States with which a copy of this Form 990 is required to be filed <mark>▶</mark> NY						
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply Own website. Another's website.						
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table						
20	State the name, physical address, and telephone number of the person who possesses the books and records of the	ıe orga	nızatıor	n 🕨			
	WILLIAM WALBRIDGE						

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees. See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if the organization did r	r, director, trustee	or key employee								
<b>(A)</b> Name and Title	(B) A verage hours	Posit t	(C non ( hat a	chec		I		(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
See add'l data										

		-												_
1b	Total .										<b></b>	4,080,312	0	197,274

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization 151

			Yes	No
3	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If</i> " <i>Yes,"</i> complete Schedule <i>J</i> for such individual	3		No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person	5		No

#### **Section B. Independent Contractors**

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A)	(B)	(C)
Name and business address	Description of services	Compensation
MLB Construction 1 Stone Break Road MALTA, NY 12020	Construction	3,582,248
Tatum LLC Dept at 952890 ATLANTA, GA 31192	Rev mgt consultant	2,299,457
Anchor Funding Services PO BOX 65243 CHARLOTTE, NC 28265	Med Staff provider	779,828
Adirondack Neurology 454 Glen Street GLENS FALLS, NY 12801	Neurology services	528,085
United Shockwave PO BOX 2178 DES PLAINES, IL 60017	Lithotripsy services	419,148
2 Total number of independent contractors (including but not limited to those listed above) \$100,000 in compensation from the organization ►11	) who received more than	

Page 8

286,157,055

278,961,829

	990 (2009)				Page <b>10</b>
Part					
	Section 501(c)(3) and 501(c)(4) organizations m Il other organizations must complete column (A) but are not required to			(D)	
	ot include amounts reported on lines 6b,		(B) (C), and (	(C)	(D)
	or include amounts reported on lines ob, o, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21	0			_
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22	0			
3	Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16	0			
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	2,057,510		2,057,510	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$	0			
7	Other salaries and wages	124,809,029	110,752,994	13,825,486	230,549
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	3,622,461	3,164,688	451,185	6,588
9	Other employee benefits	16,726,419	14,694,010	2,001,821	30,588
10	Payroll taxes	8,712,022	7,611,077	1,085,101	15,844
11	Fees for services (non-employees)				·
а	Management	3,082,544	712,390	2,370,154	
b	Legal	218,664	·	218,664	
с	Accounting	221,000		212,060	8,940
d	Lobbying	0		·	
e	Professional fundraising See Part IV, line 17	0			
f	Investment management fees	0			
g	Other	14,909,593	7,780,921	7,060,837	67,835
12	Advertising and promotion	525,663	37,346	<del>                                     </del>	· · · · · · · · · · · · · · · · · · ·
13	Office expenses	63,725,872	58,127,806	· ·	38,357
14	Information technology	2,633,536	11,426	2,622,110	
15	Royalties	0	,	, ,	
16	Occupancy	4,355,501	3,685,908	668,569	1,024
17	Travel	244,882	190,548	· · ·	81
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0	,	,	
19	Conferences, conventions, and meetings	118,434	96,786	21,648	
20	Interest	3,928,088	3,438,836	489,252	
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	11,762,885	10,297,792	1,465,093	
23	Insurance	1,371,889	1,181,142		
24	Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below )				
а	BAD DEBTS	21,623,321	21,623,321		
b	MISCELLANEOUS	2,449,756	1,520,871	770,224	158,661
c d					
e					
f	All other expenses				
25	Total functional expenses. Add lines 1 through 24f	287,099,069	244,927,862	41,612,740	558,467
26	Joint costs. Check here ► ☐ If following SOP 98-2  Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				
	·	•	•	·	

Pa	rt X	Balance Sheet						
					<b>(A)</b> Beginning of year		<b>(B)</b> End of year	
	1	Cash—non-interest-bearing			8,294,068	1	16,898,661	
	2	Savings and temporary cash investments			6,446,979	2	13,609,143	
	3	Pledges and grants receivable, net				3		
	4	Accounts receivable, net			40,400,342	4	29,417,625	
	5	Receivables from current and former officers, directors, trustee highest compensated employees Complete Part II of	s, key	employees, and				
		Schedule L				5		
	6	Receivables from other disqualified persons (as defined under spersons described in section 4958(c)(3)(B) Complete Part II (		n 4958(f)(1)) and				
		Schedule L				6		
Assets	7	Notes and loans receivable, net			680,650	7	401,801	
SS	8	Inventories for sale or use			1,546,273	8	1,550,093	
⋖	9	Prepaid expenses and deferred charges			992,803	9	1,137,453	
	10a	Land, buildings, and equipment cost or other basis <i>Complete Part VI of Schedule D</i>	10a	236,480,522				
	ь	Less accumulated depreciation	10b	139,829,540	102,235,162	10c	96,650,982	
	11	Investments—publicly traded securities			33,030,762	11	41,235,342	
	12	Investments—other securities See Part IV, line 11			3,241,632	12	3,605,456	
	13	Investments—program-related See Part IV, line 11				13		
	14	Intangible assets				14		
	15	Other assets See Part IV, line 11			10,549,034	15	10,883,390	
	16	<b>Total assets.</b> Add lines 1 through 15 (must equal line 34) .	207,417,705	16	215,389,946			
	17	Accounts payable and accrued expenses .			41,787,351	17	44,066,786	
	18	Grants payable		18				
	19	Deferred revenue		19				
	20	Tax-exempt bond liabilities	63,600,641	20	62,431,762			
es.	21	Escrow or custodial account liability Complete Part IV of Schedu.		21				
Liabilities	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified	•					
Lia		persons Complete Part II of Schedule L				22		
	23	Secured mortgages and notes payable to unrelated third parties	·		15,333,294	23	13,151,176	
	24	Unsecured notes and loans payable to unrelated third parties				24		
	25	Other liabilities Complete Part X of Schedule D			7,525,061	25	8,552,700	
	26	Total liabilities. Add lines 17 through 25			128,246,347	26	128,202,424	
ses		Organizations that follow SFAS 117, check here ▶   and complete through 29, and lines 33 and 34.	olet e l	ines 27				
anı	27	Unrestricted net assets			75,588,099	27	82,552,570	
Fund Balance	28	Temporarily restricted net assets	2,076,587	28	3,128,280			
р	29	Permanently restricted net assets			1,506,672	29	1,506,672	
Ē		Organizations that do not follow SFAS 117, check here ▶ ┌ ai	ıd con	nplet e				
0r		lines 30 through 34.	,					
ts (	30	Capital stock or trust principal, or current funds		30				
Assets	31	Paid-in or capital surplus, or land, building or equipment fund				31		
As	32	Retained earnings, endowment, accumulated income, or other for	ınds			32		
Net	33	Total net assets or fund balances			79,171,358	33	87,187,522	
_	34	Total liabilities and net assets/fund balances	207,417,705	34	215,389,946			

			Yes	No				
1	Accounting method used to prepare the Form 990							
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		Νo				
b	f b Were the organization's financial statements audited by an independent accountant?							
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	2c	Yes					
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both							
	▼ Separate basis							
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a	Yes					
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3b	Yes					

Form **990** (2009)

Employer identification number

### OMB No 1545-0047

D NO 1943 004

2009

Open to Public Inspection

### SCHEDULE A (Form 990 or 990EZ)

Department of the Treasury
Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

**Public Charity Status and Public Support** 

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Name of the organization Glens Falls Hospital

Reason for Public Charity Status (All organizations must complete this part.) See instructions

he d	organı	zation is	not a private	foundation because	ıtıs (Forlır	nes 1 throug	h 11. check o	nly one box	)				
1	Г		•	on of churches, or as	•	_	•	•	,				
2	, T		•	in <b>section 170(b)(1)</b>									
3	Ī			perative hospital serv			•	170(b)(1)(A	)(iii).				
4	Γ	A medic		organization operate						( <b>A)(iii).</b> Ente	erthe		
5	Г	An orga	nızatıon ope	rated for the benefit	of a college o	or university	owned or ope	erated by a g	overnmental	unıt describ	_ ed ın		
		section	170(b)(1)(A	<b>A)(iv).</b> (Complete Pa	rt II )								
6	Γ	A feder	al, state, or l	ocal government or	governmenta	l unıt descrı	bed in <b>sectio</b> i	n 170(b)(1)(	A)(v).				
7	Γ	An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi) (Complete Part II)											
8	Г	A community trust described in section 170(b)(1)(A)(vi) (Complete Part II )											
9			•				•		tions, membe	ership fees, a	nd gros	SS	
	·	An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III)											
0	$\sqcap$	Anorga	nızatıon org	anızed and operated	exclusively t	o test for pu	blic safety S	ee <b>section 50</b>	9(a)(4).				
1	Γ	An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h  a Type I b Type III c Type III - Functionally integrated d Type III - Other											
e f g	Γ	other the section of the or check the Since A	ian foundation 509(a)(2) rganization r his box ugust 17, 2	x, I certify that the o on managers and othe eceived a written det 006, has the organiz	er than one o termination fi	r more publi	cly supported	d organization	ns described I or Type III	in section 5	09(a)(1	L) or	
			g persons?	ectly or indirectly co	ntrols author	alone or too	ather with ne	reone docer	ihad in (ii)		Yes	No	
				ectly of manectly co joverning body of the	· ·	_	-	isons descri	ibed iii (ii)	11g(i)	res	No	
			, -	r of a person describ		_				11g(ii)			
			•	ed entity of a person			ove?			11g(iii)			
h				g information about t		., .,							
	(i) Name suppo rganız	e of (ii)		(iii)  Type of  organization (described on lines 1- 9 above or IRC section (see	col (i) listed in		(v) Did you not organizati col (i) of suppor	on in your	(vi) Is the organizati col (i) orga in the U	on in anized	A mo	<b>vii)</b> punt of port?	
				instructions))									
									<u>                                     </u>				

Total

ınstructions

P	Support Schedule (Complete only if yo					and 170(b)	(1)(A)(vi)			
S	ection A. Public Support	a checked tile	DOX OII IIIC 3,	,, or o or rare.	÷·/					
	endar year (or fiscal year beginning	(a) 2005	<b>(b)</b> 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total			
	ın)	(a) 2005	( <b>b)</b> 2006	(6) 2007	(d) 2008	(e) 2009	(I) Total			
1	Gifts, grants, contributions, and									
	membership fees received (Do not									
	include any "unusual									
_	grants ") Tax revenues levied for the									
2	organization's benefit and either									
	paid to or expended on its									
	behalf									
3	The value of services or facilities									
_	furnished by a governmental unit to									
	the organization without charge									
4	Total. Add lines 1 through 3									
5	The portion of total contributions by									
	each person (other than a									
	governmental unit or publicly									
	supported organization) included on									
	line 1 that exceeds 2% of the									
	amount shown on line 11, column									
_	(f) <b>Dublic Support</b> Subtract line F from									
6	<b>Public Support.</b> Subtract line 5 from line 4									
S	ection B. Total Support	1		-						
	endar year (or fiscal year beginning	(a) 2005	<b>(b)</b> 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total			
	ın)	(a) 2005	( <b>b</b> ) 2000	(6) 2007	(d) 2008	(e) 2009	(1) Total			
7	A mounts from line 4									
8	Gross income from interest,									
	dividends, payments received on									
	securities loans, rents, royalties									
	and income from similar									
9	sources Net income from unrelated									
9	business activities, whether or									
	not the business is regularly									
	carried on									
10	Other income (Explain in Part									
	IV ) Do not include gain or loss									
	from the sale of capital assets									
11	Total support (Add lines 7									
4.5	through 10)	/5								
12	Gross receipts from related activities	,	•			12				
13	First Five Years If the Form 990 is f	or the organizati	on's first, second	, third, fourth, or	fifth tax year as a	501(c)(3) orga	inization, ▶□			
	check this box and <b>stop here</b>						-1			
S	ection C. Computation of Pub	lic Support P	ercentage							
14	Public Support Percentage for 2009			11 column (f))		14				
15	Public Support Percentage for 2008	Schedule A . Pa	rt II. line 14			15				
	33 1/3% support test—2009. If the	•	,	v on line 13 and	line 14 is 33 1/30		k this hox			
<b></b>	and <b>stop here.</b> The organization qua	-		·	IIIIC 14 13 33 1/3/	o or more, ence	<b>▶</b> □			
ь					5a, and line 15 is	33 1/3% or moi				
	b 33 1/3% support test—2008. If the organization did not check the box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization									
17a	a 10%-facts-and-circumstances test—2009. If the organization did not check a box on line 13, 16a, or 16b and line 14									
	ıs 10% or more, and ıf the organizat									
	in Part IV how the organization mee	ts the "facts and	l cırcumstances"	test The organiz	ration qualifies as	a publicly supp				
L	organization	_2009 Ifthe c==	onization did net	chack a bay as li	no 12 165 164	or 17a and line	▶□			
D	10%-facts-and-circumstances test- 15 is 10% or more, and if the organ	_								
	Explain in Part IV how the organizat						clv			
	supported organization						<b>▶</b> ┌			
10	Deiveta Farmdation Ifthe averages	on did not obselv	a hay an line 12	16- 16- 17-	17	hay and cas	•			

**▶**□

Part III Support Schedule for Organizations Described in IRC 509(a)(2)

	(Complete only if you	checked the	box on line 9 of	f Part I.)			
	ction A. Public Support						•
Cale	ndar year (or fiscal year beginning	(a) 2005	<b>(b)</b> 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	in)			+			
1	Gifts, grants, contributions, and membership fees received (Do not						
	include any "unusual grants ")						
2	Gross receipts from admissions,						
	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
	organization's tax-exempt						
3	purpose Gross receipts from activities that						
3	are not an unrelated trade or						
	business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its						
_	behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
	A mounts included on lines 1, 2,						
7 a	and 3 received from disqualified						
	persons						
b	A mounts included on lines 2 and 3						
	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the						
_	amount on line 13 for the year Add lines 7a and 7b						
8	Public Support (Subtract line 7c						
0	from line 6)						
Se	ction B. Total Support	<u>.I.</u>		<u> </u>		ı	1
	ndar year (or fiscal year beginning		(1) 2006	( ) 2007	/ IN 2000		(C) T
	in)	<b>(a)</b> 2005	<b>(b)</b> 2006	(c) 2007	( <b>d)</b> 2008	( <b>e)</b> 2009	(f) Total
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
L	sources Unrelated business taxable						
Ь	income (less section 511 taxes)						
	from businesses acquired after						
	June 30, 1975						
c	Add lines 10a and 10b						
11	Net income from unrelated						
	business activities not included						
	in line 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include gain or loss from the sale of						
	capital assets (Explain in Part						
	IV)		<u> </u>				
13	Total support (Add lines 9, 10c,						
	11 and 12 )						
14	First Five Years If the Form 990 is for	or the organizat	ion's first, second	, thırd, fourth, or	fifth tax year as a	a 501(c)(3) orgar	
	check this box and <b>stop here</b>						<b>►</b> □
	ction C. Computation of Publ	ic Support F	)orcontago				
	-			1.2 column (f)		T 4- T	
15	Public Support Percentage for 2009	-		13 column (I))		15	
16	Public support percentage from 200	8 Schedule A , F	Part III, line 15			16	
Se	ction D. Computation of Inve	stment Inco	ome Percenta	ge			
17	Investment income percentage for <b>2</b>				n (f))	17	
18	Investment income percentage from	2008 Schedule	A, Part III. line 1	.7		18	
	33 1/3% support tests—2009. If the				line 15 is mars		dline 17 is not
TZG	more than 33 1/3%, check this box a					a.i 53 1/3%0 and	a iiiie 17 18 1100
	organization	F	organization q	aannes as a pabi	, Japporteu		
ь	33 1/3% support tests—2008. If the	organization di	d not check a box	on line 14 or line	19a, and line 1	5 is more than 33	1/3% and line

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Supplemental Information. Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. See instructions

# Software ID: Software Version:

**EIN:** 14-1338413

Name: Glens Falls Hospital

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors											
(A) Name and Title	(B) Average	<b>(C)</b> Position (check all that apply)		(D) Reportable	<b>(E)</b> Reportable	(F) Estimated					
	hours per	t	nat a	pply		DΙ	Ι	compensation from the	compensation from related	amount of other compensation	
	week	오늘	Instit		<u>\$</u>	ighes Serfgin		organization (W- 2/1099-MISC)	organizations (W- 2/1099-	from the organization and	
		vidua Irect	ilti on	Office	em	, ee 0	Former		MISC)	related organizations	
		Individual tiustee or director	3       Tr	ř	employee	) per	Đ.				
		)tee	Institutional Trustee		Č	Highest compensated employee					
THOMAS E JENKIN CHAIRMAN	1 0	X	!			<u> —</u>	<u> </u>	0	0	0	
FREDERICK G FIELD VICE CHAIRMAN	1 0	Х		Х				0	0	0	
JAMES E CULLUM SECRETARY	1 0	Х		Х				0	0	0	
JAN ERIC BERGSTEDT DIRECTOR	1 0	X						0	0	0	
JOHN C BIENIEK DIRECTOR	1 0	Х						0	0	0	
DANIEL J BURKE DIRECTOR	1 0	Х						0	0	0	
MICHAEL B CLARKE DIRECTOR	1 0	X						0	0	0	
ELLA COLLINS DIRECTOR	1 0	X						0	0	0	
Kathie L Duncan DIRECTOR	1 0	Χ						0	0	0	
Kevin J Herlihy MD DIRECTOR	1 0	X						0	0	0	
Gary R Hicks DIRECTOR	1 0	Х						0	0	0	
Thomas L Hoy DIRECTOR	1 0	Χ						0	0	0	
John B kelleher DIRECTOR	1 0	X						0	0	0	
Glenda Kelman DIRECTOR	1 0	Х						0	0	0	
GUY D LEHINE MD DIRECTOR	1 0	X						0	0	0	
Donna leonard DIRECTOR	1 0	Х						0	0	0	
MICHAEL MASSIANO DIRECTOR	1 0	Χ						0	0	0	
WILLIAM H REYNOLDS DIRECTOR	1 0	X						0	0	0	
PATRICK J ROWLEY DIRECTOR	1 0	X						0	0	0	
FRED P SCIALABBA MD DIRECTOR	1 0	X						0	0	0	
DAVID G KRUCZLNICKI PRESIDENT & CEO	40 0			X				419,801	0	22,033	
D Michael Niles CHIEF FINANCIAL OFFICER	40 0			Х				412,187	0	22,033	
Joan McFaul Chief Information Officer	40 0			X				36,109	0	0	
DIANNE SHUGRUE CHIEF OPERATING OFFICER	40 0			X				270,591	0	2,301	
CAROL SHIPPEY VP - NURSING	40 0				Х			192,002	0	16,815	

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Family Practice Physician

<b>(A)</b> Name and Title	( <b>B</b> ) A verage hours	Average Position hours that a		(C) n (check all apply)				( <b>D)</b> Reportable compensation from the	<b>(E)</b> Reportable compensation	(F) Estimated amount of other compensation
	per week	Individual trustee or director	Institutional Trustee	Officel	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	from the organization and related organizations
JOHN BULOVA MD VP - MEDICAL AFFAIRS	40 0				×		·	233,526	0	9,878
JAMES D HORWITZ LEGAL COUNCIL	40 0				X			245,896	0	18,951
Donna Kırker VP Patient Services	40 0				х			154,313	0	1,074
ROBERT W SPONZO MD CANCER CENTER PHYSICIAN	40 0					Х		602,441	0	18,951
JOHN P STOUTENBURG MD CANCER CENTER PHYSICIAN	40 0					X		441,540	0	22,033
A queel A Gillani MD Cancer Center Physician	40 0					Х		443,996	0	22,033
Dominick J Carillo MD Emergency Room Physician	40 0					Χ		283,832	0	19,139
Amy E Hogan Moultan Family Practice Physician	40 0					Х		344,078	0	22,033

Form 990, Part VIII - Statement of Revenue - 2a - 2g Program Service Revenue -

,												
	Business Code	(A) Total Revenue	(B) Related or Exempt Function Revenue	(C) Unrelated Business Revenue	(D) Revenue Excluded from Tax under IRC 512, 513, or 514							
PATIENT SERVICE REVENUE	900,099	268,500,944	268,500,944									
OUTPATIENT PHARMACY	900,099	2,777,630	2,777,630									
CTR FOR OCCUPATIONAL HEALTH	900,099	1,277,036	1,277,036									
HOSPITAL LAB SERVICES	621,500	1,082,603		1,082,603								
PHYSICIAN ANSWERING SERVICE	900,099	136,981		136,981								

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DLN: 93493313013160

OMB No 1545-0047

### **SCHEDULE C** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ▶ Complete if the organization is described below.

**Political Campaign and Lobbying Activities** 

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Open to Public Inspection

If the organization answered "	'Yes," to Form 990, P	art IV, Line 3, or Form	n 990-EZ, Part VI, line 46 (	Political Campaign Activities),
then				

- ◆ Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C

	, , ,	01(c)(3)) organizations Complete Part	s I-A and C below	Do not complete Part I-B						
	ction 527 organizations Complete	•	F 000 F7 D-		N =41: -141 = = N = 41: =					
		s," to Form 990, Part IV, Line 4, or have filed Form 5768 (election under s								
	, ,, , <u>-</u>	: have NOT filed Form 5768 (election under s		•	•					
	, , , ,	s," to Form 990, Part IV, Line 5 (Pro	,	•	•					
	ection 501(c)(4), (5), or (6) organiz	·	, , , , , , , , , , , , , , , , , , ,		ang pronjudnj, mon					
	me of the organization			Employer iden	tification number					
Gle	ns Falls Hospital			14-1338413						
Par	t I-A Complete if the or	ganization is exempt under s	section 501(c		organization.					
1	Provide a description of the org	ganızatıon's dırect and ındırect politic	al campaign activ	vities in Part IV	_					
2	Political expenditures	<b>▶</b>	\$							
3	V olunteer hours									
		ganization is exempt under s		)(3).						
1	Enter the amount of any excise	e tax incurred by the organization und	er section 4955	•	\$					
2	Enter the amount of any excise	e tax incurred by organization manage	rs under section	<b>4</b> 955 <b>►</b>	\$					
3	If the organization incurred a s	ection 4955 tax, did it file Form 4720	o for this year?		┌ Yes ┌ No					
4a	Was a correction made?				┌ Yes					
b	If "Yes," describe in Part IV									
Par	t I-C Complete if the or	ganization is exempt under s	section 501(c	) except section 501	L(c)(3).					
1	Enter the amount directly expe	nded by the filing organization for sec	tion 527 exempt	function activities 🕨	\$					
2	Enter the amount of the filing o exempt funtion activities	rganızatıon's funds contributed to oth	ier organizations	for section 527	\$					
3	Total exempt function expendit	tures Add lines 1 and 2 Enter here a	nd on Form 1120	-POL, line 17b ►	\$					
4	Did the filing organization file <b>F</b>	Form 1120-POL for this year?			☐ Yes ☐ No					
5	State the names, addresses and employer identification number (EIN) of all section 527 political organizations to which payments were made. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.									
	(a) Name	( <b>b)</b> Address	(c) EIN	(d) A mount paid from filing organization's funds If none, enter -0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-					

(a) Name	( <b>b)</b> Address	<b>(c)</b> EIN	( <b>d)</b> A mount paid from filing organization's funds If none, enter -0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-

Grassroots non-taxable amount

Grassroots lobbying expenditures

Grassroots ceiling amount (150% of line 2d, column (e))

	under section 501(h)).		section 501(c	)(3) and file	ed Form 5768	(election
	Check  fithe filing organization belongs to a Check  fithe filing organization checked bo		l" provisions apply			
<u> </u>	Limits on Lobbying E  (The term "expenditures" means a		(a) Filing Organization's Totals	( <b>b)</b> Affiliated Group Totals		
1a	Total lobbying expenditures to influence public o	opinion (grass roots lob	bying)			
b	Total lobbying expenditures to influence a legisl	ative body (direct lobby	yıng)			
С	Total lobbying expenditures (add lines 1a and 1	b)				
d	Other exempt purpose expenditures					
e	Total exempt purpose expenditures (add lines 1	c and 1d)				
f	Lobbying nontaxable amount Enter the amount columns	from the following table	ın both			
	If the amount on line 1e, column (a) or (b) is: Not over \$500,000	The lobbying nontaxa 20% of the amount on lir				
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,00	0		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000,0	000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,00	00		
	Over \$17,000,000	\$1,000,000				
	Grassroots nontaxable amount (enter 25% of lir	ne 1 f)				
h	Subtract line 1g from line 1a If zero or less, ent	er -0-				
i	Subtract line 1f from line 1c If zero or less, ente	er-O-				
j	If there is an amount other than zero on either li section 4911 tax for this year?	ne 1h or line 1ı, did the	organization file F	orm 4720 repo	rtıng	┌ Yes ┌ No
	4-Year Av (Some organizations that made a columns below. See t		ection do not l	havè to com		he five
	Lobbying Exp	enditures During	4-Year Averag	jing Period		
	Calendar year (or fiscal year beginning in)	(a) 2006	<b>(b)</b> 2007	<b>(c)</b> 2008	( <b>d)</b> 2009	(e) Total
2a	Lobbying non-taxable amount					
ь	Lobbying ceiling amount (150% of line 2a, column(e))					
c	Total lobbying expenditures					

Part II-B	Complete if the organization is exempt under section 501(c)(3)	and has NOT filed Form 5768
	(election under section 501(h)).	

		(;	a)	(b)	
		Yes	No	A mount	
L	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of				
а	Volunteers?		No		
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		No		
c	Media advertisements?		Νo		
d	Mailings to members, legislators, or the public?		No		
e	Publications, or published or broadcast statements?		Νo		
f	Grants to other organizations for lobbying purposes?		Νo		
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		Νo		
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		Νo		
i	Other activities? If "Yes," describe in Part IV	Yes		121,986	
j	Total lines 1c through 1i			121,986	
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No		
b	If "Yes," enter the amount of any tax incurred under section 4912				
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?		No		

#### Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2		
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?	3		

#### Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section Part III-B 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, line 3 is answered "Yes".

2	Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
а	Current year	2a	
b	Carryover from last year	2b	
c	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5			
5	Taxable amount of lobbying and political expenditures (see instructions)	5	

#### Part IV **Supplemental Information**

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1i

Also, complete this part for any additional information

Dues, assessments and similar amounts from members

Ident if ier	Return Reference	Explanation
Part IIB, Line i		In 2009, Glens Falls Hospital retained a technical consultant to pursue a change in the Medicare Wage Index

efile GRAPHIC print - DO NOT PROCESS

As Filed Data

DLN: 93493313013160

OMB No 1545-0047

Open to Public Inspection

### SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

### **Supplemental Financial Statements**

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12. ► Attach to Form 990. ► See separate instructions.

Name of the organization **Employer identification number** Glens Falls Hospital 14-1338413 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year Aggregate contributions to (during year) 3 Aggregate grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised ┌ No funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7 Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or pleasure) Preservation of an historically importantly land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 8/17/06 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during 3 the taxable year 🛌 Number of states where property subject to conservation easement is located -Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year

- 7 A mount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ \$ Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(ı) and 170(h)(4)(B)(ıı)? In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements
- Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.
  - If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items
  - If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items
    - (i) Revenues included in Form 990, Part VIII, line 1
    - (ii) Assets included in Form 990, Part X

For Privacy Act and Paperwork Reduction Act Notice, see the Intructions for Form 990

- If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the
- following amounts required to be reported under SFAS 116 relating to these items
  - Revenues included in Form 990, Part VIII, line 1
  - Assets included in Form 990, Part X

Part	<b>311</b> Organizations Maintaining Co	ollections of Art	, His	torical Tre	eası	ures, or O	the	r Similar As	sset	<b>S</b> (coi	ntınued)
3	Using the organization's accession and othe items (check all that apply)	r records, check any	ofth	e following th	nat a	re a sıgnıfıca	nt u	se of its collec	tıon		
а	Public exhibition		d	┌ Loan o	rexc	:hange progr	ams				
b	Scholarly research		e	C Other							
С	Preservation for future generations										
4	Provide a description of the organization's c Part XIV	ollections and expla	ın how	they further	the	organızatıon	's ex	empt purpose	ın		
5	During the year, did the organization solicit assets to be sold to raise funds rather than			,				ular	<b>┌</b>	es	Г No
Par	t IV Escrow and Custodial Arrang					n answere	d "Y	es" to Form 9	990,		
	Part IV, line 9, or reported an ar			•							
1a	Is the organization an agent, trustee, custoo included on Form 990, Part X?	lian or other interme	diary	for contribut	ions	or other ass	etsı	not	<b>┌</b> ¥	es	Г No
b	If "Yes," explain the arrangement in Part XI	V and complete the	follow	ıng table		_					
						-		Aı	noun	<u> </u>	
С	Beginning balance					-	1c				
d	Additions during the year						1d				
е	Distributions during the year					-	1e				
f	Ending balance					L	1f				
2a	Did the organization include an amount on F	orm 990, Part X, line	21?						<b>┌</b> ¥	es	∏ No
	If "Yes," explain the arrangement in Part XI\										
Pa	rt V Endowment Funds. Complete										Dl-
1a	Beginning of year balance	(a)Current Year 1,506,672	(D	)Prior Year 1,506,672		Two Years Back	(a)	Three Years Back	(e)r	our re	ars Back
b	Contributions	0		26,920	_		+				
c	Investment earnings or losses	39,660		127,098			+				
d	Grants or scholarships	9,900		15,800			+				
e	Other expenditures for facilities	19,096		7,675			+				
	and programs										
f	Administrative expenses	10,664		130,543			_				
g	End of year balance	1,506,672		1,506,672							
2	Provide the estimated percentage of the year	ir end balance held a	ıs								
а	Board designated or quasi-endowment 🕨	%									
b	Permanent endowment 100 000 % %	)									
c	Term endowment ► %										
3a	Are there endowment funds not in the posse	ssion of the organiza	ation t	hat are held	and	administere	d for	the	г	<del>v</del> T	
	organization by (i) unrelated organizations							3a	-	Yes	No No
	(ii) related organizations				•		_	3a		-	No
ь	If "Yes" to 3a(II), are the related organization						٠.	3			
4	Describe in Part XIV the intended uses of th	ne organization's end	lowme	nt funds							
Par	t <b>VI</b> Investments—Land, Building	s, and Equipme	nt. S	ee Form 99	0, P	art X, line	10.				
	Description of investment			(a) Cost or of basis (investm		( <b>b)</b> Cost or o basis (othe		(c) Accumulated depreciation	d (	<b>d)</b> Boo	k value
1a l	and				0	7,084	,765				,084,76
b i	Buildings				0	133,803	3,622	69,614,04	13	64	,189,579
<b>c</b> l	easehold improvements										
d E	Equipment				0	95,592	,135	70,215,49	97	25	,376,638
<b>e</b> (	Other									· <u></u>	

96,650,982

Part VII Investments—Other Securities. See	Form 990, Part X, line 12 T		of valuation
<ul><li>(a) Description of security or category (including name of security)</li></ul>	( <b>b)</b> Book value		year market value
Financial derivatives			
Closely-held equity interests			
Other			
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)			
Part VIII Investments—Program Related. See	Form 990, Part X, line	13.	
(a) Description of investment type	( <b>b)</b> Book value		of valuation
(a) bescription of investment type	(B) Book value	Cost or end-of-	year market value
Total. (Column (b) should equal Form 990, Part X, col (B) line 13 ) ▶			
Part IX Other Assets. See Form 990, Part X, lin			
(a) Descrip	tion		(b) Book value
INVESTMENT IN ADIRONDACK HLTH			235,500
INV IN IMAGING SERV OF NENY			155,758
INVESTMENT IN YANKEE ALLIANCE			536,912
INTEREST IN NET ASSETS OF GFHF			2,687,744
DEFERRED FINANCING MORTAGAGE			7,267,476
INSURANCE REC - EXECS CSV			0
<b>Total.</b> (Column (b) should equal Form 990, Part X, col.(B) line 1			10,883,390
Part X Other Liabilities. See Form 990, Part X	, line 25.		
1 (a) Description of Liability	(b) A mount		
Federal Income Taxes	0		
DEFERRED COMP PAYABLE	3,671,700		
SELF INSURED LIABILITY RESERVE	4,291,000		
ASSET RETIREMENT OBLIGATION	590,000		

Reconclination of Change in Net Assets from Form 990 to Financial Staten	lelits	
1 Total revenue (Form 990, Part VIII, column (A), line 12)	1	286,157,055
Total expenses (Form 990, Part IX, column (A), line 25)	2	287,099,069
3 Excess or (deficit) for the year Subtract line 2 from line 1	3	-942,014
4 Net unrealized gains (losses) on investments	4	6,548,175
5 Donated services and use of facilities	5	
6 Investment expenses	6	
7 Prior period adjustments	7	
8 Other (Describe in Part XIV)	8	2,410,003
9 Total adjustments (net) Add lines 4 - 8	9	8,958,178
10 Excess or (deficit) for the year per financial statements. Combine lines 3 and 9	10	8,016,164
Part XII Reconciliation of Revenue per Audited Financial Statements With Revenu	e per R	eturn
1 Total revenue, gains, and other support per audited financial statements	1	295,115,233
A mounts included on line 1 but not on Form 990, Part VIII, line 12		
a Net unrealized gains on investments	7 5	
b Donated services and use of facilities		
c Recoveries of prior year grants		
d Other (Describe in Part XIV)	33	
e Add lines 2a through 2d	. 2e	8,958,178
3 Subtract line <b>2e</b> from line <b>1</b>	. 3	286,157,055
4 A mounts included on Form 990, Part VIII, line 12, but not on line 1		
a Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b Other (Describe in Part XIV) 4b		
c Add lines 4a and 4b	. 4с	
5 Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)		286,157,055
Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses	ses per	
1 Total expenses and losses per audited financial statements	1	287,099,069
2 Amounts included on line 1 but not on Form 990, Part IX, line 25	-	
a Donated services and use of facilities		
b Prior year adjustments		
c Other losses		
d Other (Describe in Part XIV) 2d	$\dashv$	
e Add lines <b>2a</b> through <b>2d</b>		
3 Subtract line 2e from line 1	. 3	287,099,069
4 A mounts included on Form 990, Part IX, line 25, but not on line 1:		
a Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b Other (Describe in Part XIV) 4b	$\dashv$	
c Add lines <b>4a</b> and <b>4b</b>	. 4c	
5 Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)		287,099,069
Part XIV Supplemental Information		· · ·

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

Ident if ier	Return Reference	Explanation
Part V, Line 4		Permanently restricted net assets are investments held in perpetuity, the income from which is expendable to support the following Dental Free Care 1,053,285 Indigent Care 148,927 Gen Operating Expenses 169,975 Health Education 134,485 Total 1,506,672
Part XI, Line 8 and Part XII, Line 2d		Additional net actuarial gain/(loss) on accrued post retirement benefit obligation = (\$62,734) Net Assets released from restrictions used for purchases of property and equipment = \$1,735,049 Restricted gifts and distributions from Glens Falls Hospital Foundation = \$1,940,648 Change in interest in net assets of Glens Falls Hospital Foundation = \$789,221 Restricted income = \$32,994 Net assets released from restrictions = (\$2,025,175) Total = \$2,410,003
Part X, Line 2		In 2007 the Hospital adopted the provisions of Financial Accounting Standards Board (FASB) Interpretation No 48, Accounting for Uncertainty in Income Taxes, an interpretation of FASB Statement No 109 (FIN48) There was no impact to the Hospital's financial statements for the years ended December 31, 2009 and 2008 as a result of applying FIN 48

## OMB No 1545-0047

2009

Open to Public **Inspection** 

### **SCHEDULE H** (Form 990)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990. ► See separate instructions.

Hospitals

Name of the organization Glens Falls Hospital

**Employer identification number** 

						4-1338413			
Pā	art I Charity Care and	Certain C	Other Comi	munity Benefits a	t Cost			1	
	Does the organization have a	abarity aara	nolicu2 If "N	o " akın ta guastıan 6	_			Yes	No
1a					d		1a	Yes	
	If "Yes," is it a written policy						1b	Yes	
2	If the organization has multip care policy to the various hos		indicate whic	th of the following best	describes application	n of the charity			
	Applied uniformly to all ho	spitals		Applied uniforml	y to most hospitals				
	Generally tailored to indiv	ıdual hospita	als						
3	Answer the following based o organization's patients	n the charity	care eligibilit	ty criteria that applies	to the largest number	r of the			
а	Does the organization use Fe income individuals? If "Yes,"			• •	· · · · ·		3-	V	
	Γ 100% Γ 150%			O ther			3a	Yes	
b	Does the organization use FP	G to determi	ne eliaibility i	for providing <i>discounte</i>	d care to low income	individuals? If			
_	"Yes," indicate which of the fo						26	V	
							3b	Yes	
	200% 250%	<b>l</b> 3	00% <b>Г</b>	350%	00% <b>I</b> ✓ Othe	r330 %			
С	If the organization does not u determining eligibility for free test or other threshold, regar	or discounte	ed care Inclu	ide in the description v	vhether the organizat				
4	Does the organization's polic	y provide fre	e or discount	ed care to the "medica	ally indigent"?		4	Yes	
5a	Does the organization budget	amounts for	free or disco	unted care provided u	nder its charity care	policy?	5a	Yes	
b	If "Yes," did the organization	's charity ca	re expenses e	exceed the budgeted a	mount?		5b	Yes	
c	If "Yes" to line 5b, as a resul care to a patient who was elig	_		· —	•		5c		No
6a	Does the organization prepar	e an annual c	ommunity be	nefit report?			6a	Yes	
6b	If "Yes," does the organization	n make it av	aılable to the	public?			6b	Yes	
	Complete the following table worksheets with the Schedule	using the wo						103	
7	Charity Care and Certain O		ınıtv Benefits	at Cost					
	Charity Care and Means-Tested Government Programs	(a) Number of		(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community expense	benefit	(f) Perototal ex	
а	Charity care at cost (from Worksheets 1 and 2)			1,350,589	337,1	35 1,0	13,454	0	380 %
b	Unreimbursed Medicaid (from Worksheet 3, column a)			23,934,667	19,257,2	158 4.6	77,409	1	760 %
c	Unreimbursed costs—other means-tested government programs (from Worksheet 3, column b)			, ,	, ,	,	,		
d	<b>Total</b> Charity Care and Means-Tested Government Programs			25,285,256	19,594,3	5,6	90,863	2	140 %
e	Other Benefits Community health improvement services and community benefit operations (from								
f	(Worksheet 4)			826,373 235,206			41,383		310 % 050 %
g	(from Worksheet 5) Subsidized health services								
h	(from Worksheet 6) Research (from Worksheet 7)			22,831,557	<u> </u>		36,693		290 % 020 %
h i	Cash and in-kind contributions to community groups (from Worksheet 8)			150,049			51,960 17,350		010 %
j ·	Total Other Benefits			24,060,535	19,586,7	76 4,4	73,759		680 %
k	Total. Add lines 7d and 7j			49,345,791	. 39,181,1	.69 10,1	64,622		0

Pa	rt II Community Buildir activities.	ng Activitie	<b>s</b> Complete t	hıs table ıf the o	rganızat	ion co	nducte	d any commur	nity b	uıldın	g	
	dedivides.	(a) Number of activities or programs (optional)	<b>(b)</b> Persons served (optional)	(c) Total community building expense	/ <b>(d)</b> D	rect offs revenue		(e) Net communit building expense		(f) Pero total ex		
1	Physical improvements and housing											
2	Economic development											
3	Community support			1,0	44			1	,044			
4	Environmental improvements											
5	Leadership development and training for community members											
6	Coalition building											
7	Community health improvement advocacy											
8	Workforce development			167,4	57		6,227	161,	,230	0	060 %	
9	Other											
LO De la	t IIII Bad Debt, Medicar	o & Collec	tion Practice	168,5	01		6,227	162,	,274	0	060 %	
· 6	Bad Debt, Medicar	e, & Collec	tion Practice	es								
Sect	ion A. Bad Debt Expense									Yes	No	
1	Does the organization report b	•		ce with Heathcare	Financial	Manag	ement A	Association	-	V		
2	Statement No 15? Enter the amount of the organi			· · · · · ·		   2		7,260,748	1	Yes		
3	Enter the estimated amount of							7,200,748				
-	attributable to patients eligible					3		1,546,426				
4	Provide in Part VI the text of t In addition, describe the costi rationale for including other ba	ng methodolog	gy used in deter	mining the amoun				•				
Sect	ion B. Medicare											
5	Enter total revenue received fr	om Medicare	(ıncludıng DSH	and IME)		5		66,726,127				
6	Enter Medicare allowable cost	s of care relat	ing to payments	s on line 5		6		69,639,241				
7 8	Subtract line 6 from line 5 This Describe in Part VI the extent Also describe in Part VI the concheck the box that describes	to which any osting method the method us	shortfall reporte ology or source ed	ed in line 7 should used to determin	be treate e the amo							
	Cost accounting system	1. 00	st to charge rat	10	Other							
ecτ 9a	ion C. Collection Practices  Does the organization have a v	written debt co	ollection policy?	,					_			
9a 9b	If "Yes," does the organization patients who are known to qua	n's collection p	policy contain p	rovisions on the c					9a 9b	Yes	No	
Pa	t IV Management Com								_		_	
	(a) Name of entity	(t	Description of pr activity of entity		(c) Organi profit % o ownersh	r stock	er	Officers, directors, trustees, or key nployees' profit % stock ownership%	pro	(e) Physicians' profit % or stock ownership %		
<b>L</b> Im	agıng Serv NENY	Diagnostic Radio	ology			50 000 %		50 000 %		50 (	000 %	
2 Ad	ır Hlth Info Exch	Electronic medic	cal records		<u> </u>	50 000 %	<u> </u>	50 000 %		50 (	000 %	
3												
4												
5												
5												
7												
 B												
<del></del>												
10									+			
11									+			
12									+			
13												
14									-			

2:11. Facility Illivillation	Part V	Facility	Information
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pours
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See Additional Data Table

#### Part VI Supplemental Information

Complete this part to provide the following information

1 Provide the description required for Part I, line 3c, Part I, line 6a, Part I, line 7g, Part I, line 7, column (f), Part I, line 7, Part III, line 4, Part III, line 8, Part III, line 9b, and Part V See Instructions

Glens Falls Hospital does use FPG so this in not applicable

Glens Falls Hospital provides an annual report to the community which includes a comprehensive overview of our community benefit, including financial information, and community benefit program descriptions. The report is mailed to donors and Board Members, and is published as a PDF on the Hospital web site (http://www.glensfallshospital.org/images/pdf-links/GFHFoundation-2009 -Annual-Report pdf)

In addition, hard copies of the report are available at various locations throughout the community

N/A

The amount of bad debt expense deducted from the amount reported on Form 990, Part IX, line 25 for the purpose of calculating the amount reported on line 7f was \$21,623,321

The costing methodology used to calculate the amounts reported in the table was a cost-to-charge ratio as derived from Worksheet 2, Ratio of Patient Care Cost-to-Charges

The Hospital grants credit without collateral to patients, most of whom are local residents and are insured under third-party agreements. Additions to the allowance for estimated uncollectible accounts are made by means of the provision for bad debts. Accounts written off as uncollectible are deducted from the allowance. The amount of the provision for bad debt is based upon management's assessment of historical expected net collections, business and economic conditions, trends in Federal and state governmental health care coverage, and other collection indicators. Services rendered to individuals when payment is expected and ultimately not received are written off to the allowance for estimated uncollectible account.

The costing methodology used to determine the Medicare allowable costs reported in the organization's Medicare Cost Report, as reflected on line 6, is the methodology prescribed by Medicare in the completion of Form CMS-2552-96 and conforms to the requirements and principles set forth in 42 CFR, Part 412, 42 CFR, Part 413 and in the Provider Reimbursement Manual, Part I Glens Falls Hospital considers 100% of the amount reported in Part III, line 7 a community benefit Glens Falls Hospital is the only comprehensive acute-care hospital serving a predominately rural, 3,000-square mile area of upstate New York that encompasses Warren, Washington, Hamilton, Essex and northern Saratoga counties. In a very real sense, it is the safety-net hospital for the Medicare patients in these communities. Despite the fact that the payments received from Medicare for the services provided are generally below the rates that the hospital receives from managed care payers and private insurers the Hospital remains committed to serving elderly patients and improving the health status of the elderly

Answered NO - not applicable

Glens Falls Hospital considers 100% of the amount reported in Part III, line 2 a community benefit. Glens Falls Hospital is the only comprehensive acute-care hospital serving a predominately rural, 3,000 -square mile area of upstate New York that encompasses. Warren, Washington, Hamilton, Essex and northern Saratoga counties. In a very real sense, it is the safety-net hospital for the patients in these communities. The Hospital provides services to all patients regardless of their ability to pay and grants credit to all patients regardless of creditworthiness and without collateral. While the hospital pursues collections of amounts owed including the use of collection agencies, it does so in a manner that is respectful of the needs of our patients, in adherence with all applicable laws and is reflective of our values and public mission. We entertain reasonable settlement offers, including providing discounts for payment and offering payment plans where we accept reasonable monthly installments based on the individual's means. Litigation is commenced selectively and only as a last resort. We never recommend or proceed to foreclosure on a judgment debtor's residence nor do we order the arrest of an individual to require an appearance in court.

2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves

Glens Falls Hospital completes a NY State Department of Health required Community Needs Assessment in partnership with the Public Health Departments of the counties we serve (Warren, Washington, Saratoga, Hamilton, and Essex) and the NY State Department of Health This assessment is available via PDF (http://www.arhn.org/regional-health-assessment.php), through the county public health departments, or by contacting Glens Falls Hospital

3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's charity care policy

Brochures are given at the point of service. All patient's statements advertise charity care programs. Customer Service reps are trained to outline and encourage participation in the program. Vender Medical Eligibility process includes charity care screening step for all inpatient and outpatient. Website contains information on charity program and web portal give the ability to complete an online application.

4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves

The service area for Glens Falls Hospital (GFH) is composed of the ZIP codes in Saratoga, Warren, Washington, Essex, Hamilton and northern Rensselaer Counties. GFH billing data from 2007 indicates that 94% of combined inpatient and outpatient volume was generated from patients that reside in this geography. In 2008, there were 41,331 residents of the GFH service area who required hospitalization. Of this total, 16,449 (39.8.%) were discharged from Glens Falls Hospital. These 16,449 discharges represented 96.6.% of the total GFH discharges. Based on estimates for 2008, 383,817 people live within the GFH service area (50% male, 50% female). Approximately 40% of the female population is of child-bearing age. Currently, people over the age of 65 constitute 13.9% of the population, children under the age of 15 make up 16.8% of the population. The average household income is \$67,708, essentially equal to the national average of \$67,918. The vast majority of the population is white, non-Hispanic (93.5%) and one in four people has obtained a Bachelor's degree or higher level of education (25.7%). By 2013, the population of this area is expected to grow by 3.4%. Two age groups that will see the greatest growth are people aged 55 to 64 and those 65 years and older. It is estimated that these two segments of the population together will constitute 29.1% of the total population by 2013. Approximately 15% of our population is uninsured/Medicaid and there are several ZIP codes within the service area that are classified by the Federal Government as MUA/MUP.

5 Community building activities. Describe how the organization's community building activities, as reported in Part II, promote the health of the communities the organization serves

Glens Falls Hospital regularly assesses the makeup of the region's physician population, paying particular attention to physicians who may be approaching retirement age and specialties that may have a physician shortage due to retirement or relocation. To insure that there is never a shortage of physicians across all specialties the hospital now employs a physician recruiter. The position actively recruits for vacancies and shortages among hospital employed physicians, and partners with independent practices to help them keep a full complement of physicians across specialties. The hospital also monitors and actively engages in preventing the spread of infectious disease through School Based Health and the hospital's infection control program. This includes vaccinations for children, and access to flu vaccine for the residents of our service area (free or at a significantly reduced cost), including an annual HPODS drill.

6 Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)

Glens Falls Hospital is governed by an 18 member volunteer Board of Governors, all of whom live in the Hospital's service area. Any and all physicians living in the service area who are qualified, and who meet requirements as documented in the Medical Staff by-laws, are extended privileges. Fund in excess of expenses are allocated for capital projects, medical research and clinical trials, patient care improvements and system improvements. Capital projects are prioritized by an interdisciplinary committee, consisting of physicians from different specialties, as well as hospital management. The committee is currently chaired by a radiology physician.

7 If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served

8 If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Software ID: Software Version:

**EIN:** 14-1338413

Name: Glens Falls Hospital

## Form 990 Schedule H, Part V - Facility Information

Form 990 Schedule H, Part V - Facility Informalt	Ι	-	_			_		-	<u> </u>
Name and address	Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Critical access hospital	Research facility	ER-24 hours	ER-other	Other (Describe)
Glens Falls Hospital 100 Park Street	х	X X	<u> </u>	L			×		
Glens Falls, NY 12801  Cambridge Mental Health Center  15 West Main Street									Mental Health Clinic
Cambridge, NY 12801  Whitehall Family Medicine 65 Poultney Street Whitehall, NY 12801									Medical Center
Evergreen Health Center 13 Palmer Avenue Corinth, NY 12801	•								Medical Center
Granville Family Health Center 79 North Street Granville, NY 12801	•								Medical Center
Greenwich Family Health Center 1175 Rt 29 Greenwich, NY 12801									Medical Center
Hoosick Falls Family Health Center 16 Danforth Street Hoosick, NY 12801									Medical Center
Salem Health Center 213 Main Street Salem, NY 12801									Medical Center
Saratoga Family Health 10 West Avenue Saratoga, NY 12801									Medical Center
Wilton Family Medicine 135 North Road Wilton, NY 12801									Medical Center
Bay Road Rehab Center 25 willowbrook Road Queensbury,NY 12801									Physical Therapy, Occ Therapy, Audiology
Advanced Imaging at Baybrook 22 willowbrook Road Queensbury,NY 12801									Radiology
Adırondack Sleep Dısorders Lab 92 Broad Street Glens Falls, NY 12801	•								Sleep disorders clinic
Center For Children & Families 1 Lawrence Street Glens Falls, NY 12801									Mental Health clinic
Center For Recovery 338 Main Street Hudson Falls, NY 12801									Mental health Clinic
Ft Edward Internal Medicine 327 Broadway Ft Edward, NY 12801									Medical Center
Renal Dialysis Center 3 Broad Street Plaza Glens Falls, NY 12801	•								Renal dialysis center
Intensive Case Management 16 Pearl Street Glens Falls, NY 12801									Mental health clinic
Hudson Falls Internal Medicine 325 Main Street Hudson Falls, NY 12801									Medical Center
Center for Recovery 101 Ridge Street Glens Falls, NY 12801									Mental health clinic
Tobacco Cessation 126 South Street Glens Falls, NY 12801									Health education center
Adırondack Rehab 17 Maın Street Glens Falls, NY 12801									Physical Therapy Center
Cambridge Health Center 35 Gilbert Street Cambridge, NY 12801	1								Medical Center
Moreau Family Health Center 1448 Street Route 9 South Glens Falls, NY 12801									Medical Center

DLN: 93493313013160

OMB No 1545-0047

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#### **Schedule J** (Form 990)

Department of the Treasury Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

**Compensation Information** 

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Name of the organization Glens Falls Hospital

**Employer identification number** 

	Constitute Personaling Commencetion			
Pa	rt I Questions Regarding Compensation		V	NI -
_			Yes	No
1a	Check the appropiate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax idemnification and gross-up payments  Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement orprovision of all the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	_		
	onicers, unectors, trustees, and the CLO/Executive Director, regarding the items checked in fine 1a.	2		
3	Indicate which, if any, of the following the organization uses to establish the compensation of the			
	organization's CEO/Executive Director Check all that apply			
	▼ Compensation committee ▼ Written employment contract			
	☑ Independent compensation consultant ☑ Compensation survey or study			
	Form 990 of other organizations  Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization			
а	Receive a severance payment or change-of-control payment?	4a		Νo
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Yes	
c	Participate in, or receive payment from, an equity-based compensation arrangement?	4с		Νo
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.			
5	For persons listed in form 990, Part VII, Section A, line $1a$ , did the organization pay or accrue any compensation contingent on the revenues of			
а	The organization?	5a		Νo
b	Any related organization?	5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III			
6	For persons listed in form 990, Part VII, Section A, line $1a$ , did the organization pay or accrue any compensation contingent on the net earnings of			
а	The organization?	6a		Νo
b	Any related organization?	6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7	Yes	
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was			
	subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe			
	ın Part III	8		Νo
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9		

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name	!	(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and		(E) Total of columns	
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
DAVID G KRUCZLNICKI	(I) (II)	387,281 0	0	32,520 0	9,800	12,233	441,834	1 (
D Michael Niles	(I) (II)	227,669 0	0 0	184,518	9,800	12,233	434,220	,
DIANNE SHUGRUE	(ı) (ıı)	231,512	0	39,079	1,000	1,301	272,892	
CAROL SHIPPEY	(ı) (ıı)	185,029	0	6,973	7,709	9,106 0	208,817	7
JOHN BULOVA MD	(I) (II)	191,347 0	0	42,179	9,230	648 0	243,404	1 (
JAMES D HORWITZ	(ı) (ıı)	209,145	0	36,751	9,800		264,847	(
ROBERT W SPONZO MD	(I) (II)	563,828 0	0	38,613	9,800	9,151	621,392	
JOHN P STOUTENBURG MD	(ı) (ıı)	330,475 0	84,750 0	26,315	9,800	12,233	463,573	3
Aqueel A Gillani MD	(ı) (ıı)	330,475 0	84,750 0		9,800	12,233	466,029	) (
Dominick J Carillo MD	(ı) (ıı)	191,625 0	56,679 0	35,528	9,800	9,339	302,971	,
Amy E Hogan Moultan	(I) (II)	246,589 0	71,132 0	26,357	9,800	12,233	366,111	
Donna Kırker	(ı) (ıı)	154,313 0	0	0	0 0	1,074	155,387	(
	!			<u> </u>				
	!	-	<del> </del>	<del> </del>	+		<del> </del>	-

#### Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Ident if ier	Ret urn Ref erence	Explanation
Part 1, Line 4b		Glens Falls Hospital offers a 457(B) Plan primarily for the purposes of providing deferred compensation for a select group of management or highly compensated employees. In addition, the Hospital established a Supplemental Executive Retirement plan for it's CEO in 2009.
Part 1, Line 7		Physicians are eligible and did receive additional compensation through participation in an incentive program that addressed quality, patient satisfaction and their personal productivity. Key employees may earn non-fixed compensation payments for achievement of the operating budget, employee satisfaction and individual goal achievement, consistent with common industry practices

Schedule J (Form 990) 2009

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

DLN: 93493313013160

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Schedule K (Form 990) 2009

OMB No 1545-0047

**Schedule K** (Form 990)

**Supplemental Information on Tax Exempt Bonds** ▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions,

explanations, and any additional information in Schedule 0 (Form 990).

► Attach to Form 990. ► See separate instructions.

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

	Falls Hospital									Linki	yer identili	cation nui	IIDEI	
Giei										14-1	338413			
Pa	art I Bond Issues													
	(a) Issuer Name	( <b>b)</b> Issuer EIN	(c) CUSIP #	<b>(d)</b> Date	e Issued	(e) Issu	e Price	(f) Des	scription of Pu	rpose	<b>(g)</b> De	feased	<b>(h)</b> Beha Issu	lf of
											Yes	No	Yes	No
A	WARRENWASHINGTON COUNTRY IDA	14-4085209	934651AS9	10-16	-2003	35,	871,377	HOSPITAL EQUIPME	. EXPANSION	AND		X		x
В	WARRENWASHINGTON COUNTRY IDA	14-4085209	934651AZ3	10-16	-2003	20,	,038,436	HOSPITAL EQUIPME	. EXPANSION	AND		X		X
С	WARRENWASHINGTON COUNTRY IDA	14-4085209	934651BRO	10-16	-2003	12,	.393,178	HOSPITAL EQUIPME	. EXPANSION	AND		X		x
Pa	rt II Proceeds													
				А		E	3		С		D		E	
1	Total proceeds of issue			36	5,988,121	2	0,603,48	5 :	12,711,601					
2	Gross proceeds in reserve funds			2	2,433,581		1,480,52	1	775,554					
3	Proceeds in refunding or defeasance	e escrows												
4	Other unspent proceeds													
5	Issuance costs from proceeds			4	4,244,991		2,257,09	0	1,220,276					
6	Working capital expenditures from p													
7	Capital expenditures from proceeds	<b>;</b>		29	9,715,852	16,454,529								
8	Year of substantial completion			200		20		2005						
				Yes	No	Yes	No	Yes	No	Yes	No	Yes		No
9	Were the bonds issued as part of a	•			X		Х		X					
10	Were the bonds issued as part of an	advance refunding	ıssue?		Χ		Х		Χ					
11	Has the final allocation of proceeds	been made?		X		X		X						
12	Does the organization maintain ade the final allocation of proceeds?	quate books and rec	cords to support	X		X		X						
Pa	TEIII Private Business Use				<u> </u>		В		<u></u>		D		E	
				Yes	A No	Yes	ь No	Yes	No	Yes	No No	Yes	E	No
1	Was the organization a partner in a which owned property financed by ta		ember of an LLC,		X		x		X			. 55		
2	Are there any lease arrangements which may result in private busines		nanced property		X		X		X					
4														

Cat No 50193E

Schedule K (Form 990) 2009

Part III Private Business Use (Continued)

Pali	Private Business Use (Continuea)										
		Yes	A No	B Yes	No	C Yes	No	D Yes	No	E Yes	No
3a	Are there any management or service contracts with respect to the financed property which may result in private business use?	1 65	X	res	X	res	X	165	140	ies	NO
3b	Are there any research agreements with respect to the financed property which may result in private business use?		×		X		Х				
3с	Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?		Х		X		X				
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government										
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government										
6	Total of lines 4 and 5										
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?	X		Х		X					
Par	IV Arbitrage	Α		В		С		D		E	
	Yes	No	Yes	No	Yes	No No	Y		No	Yes	No
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?										
	the bond issue?	X		X		X					
2	Is the bond issue a variable rate issue?	х		X		х					
3a	Has the organization or the governmental issuer identified a hedge with respect to the bond issue on its books and										
	records?	Х		Х		Х					
ь	Name of provider										
с	Term of hedge										
4a	Were gross proceeds invested in a GIC?	Х		Х		Х					
b	Name of provider										
С	Term of GIC										
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?		Х		x						
5	Were any gross proceeds invested beyond an available temporary period?	Х		Х		X					
6	Did the bond issue qualify for an exception to rebate?	Х		х		х					
								•	Schodulo K /	Form 990) 20	100

### OMB No 1545-0047

Open to Public Inspection

### **SCHEDULE 0**

(Form 990)

Department of the Treasury Internal Revenue Service

Glens Falls Hospital

Name of the organization

## **Supplemental Information to Form 990** Complete to provide information for responses to specific questions on

Form 990 or to provide any additional information. ► Attach to Form 990.

**Employer identification number** 

14-1338413

ldentifier	Return		Explanation	
Part I, Line 1 & Part III, Line 1	Reference	counties and operates 24 regional c ranging from primary care to surgical health education and outreach activi- patient financial assistance and cha- our region. Our fundamental values responsiveness through innovation high quality healthcare services to a and staff throughout our 6 county re-	e facility and is the largest hospital between A are facilities. We have more than 225 affiliate al specialties. The Hospital Provides access to ties, services offered to the community for frirty care. Our purpose is to improve the health are A) respect by treating each individual with and continuous improvement and C) responsibility. Our vision is that wie will be a great hospital egion because of our passion for and excelled Greaness, a process of emphasizing a cultural results and ourselves.	d, board certified physicians, or primary care and preventative ee or reduced costs including in and well being of the people in the courtesy and compassion B) coulty to assure a wide range of all preferred by patients, physicians ince in quality and service. We will
Part VI, Section A, Line 11		regular meeting The form was appr the CFO and the Sr Director of Final	e Hospital's Audit and Compliance Committee oved by the committee and filed on a timely bance to review and comment on In addition, thanke sure it was filled out completely and acc	asıs The Form w as also gıven to e form w as review ed by an
Part VI, Section B, Line 12c		statement which affirms that such p and understands the policy, C) Has charitable Organization and that in o which accomplish one or more of it's consistent with it's charitable purpos an organization exempt from Federa following subjects. A) Whether comarm's-length bargaining. B) Whether inurement or impermissible private be arrangements with management ser policies, are properly recorded, reflecharitable purposes and do not resurprovide health care and agreements.	member of a committee with board delegated person, A) has received a copy of the conflict agreed to comply with the policy and D) Under der to maintain its Federal expemption it must stax exempt purposes. To ensure that the Coses and that it does not engage in activities the I income tax, periodic reviews shall be condupensation arrangements and benefits are real acquisitions of physician practices and other enefit. C) Whether partnership and joint ventuativice organizations and physician hospital orgest reasonable payments for goods and servical in increment or impermissible private benefit with other health care providers, employees and do not result in the increment or impermissible advisors.	s of interest policy B) Has read erstands that the Corporation is a tengage primarily in activities proporation operates in a manner at could jeopardize its status as cted. Review's shall include the sonable and are the result of provider services result in rearrangements and anizations conform to written ces, further the Corporation's t. D) Whether agreements to, and third party payors further the
Part VI, Section B, Line 15b		programs offered by other health ca structure, mission and scope of ser- the 50th percetile of a national and r established by the Board, benefits d positioned at approximately the 50th performance Executive pay is revie Glens Falls Hospital executive pay p	developing and maintaining a total compensation or organizations that are comparable to Glenswices. The compensation philosophy includes egional peer group, annual incentive opporturelivered in the 50th percentile of a national percentile for expected performance and solving wed annually by a third party consultant. This ractices with national and regional benchmans of GFH Board of Governors and reports their formans and reports their formans and reports.	s Falls Hospital in revenue, base salary ranges positioned in inties tied to performance goals eer group and total compensation mew hat above that for exceptional is review includes comparison of k studies as appropriate The
Part VI, Section C, Line 19		The Organiation makes its governing public upon request	documents, conflict of Interest policy and fin	ancial statements available to the
Schedule K - Tax exempt bonds		Civic Facility Revenue Bonds, series \$12,435,000 for the purposes of fination Tower, refinancing the Hospitals's SNew York, fund a debt service reservice.	es of Warren and Washington Industrial Developed A - 2003 \$36,200,000, Series B - 2003 \$20,000, and the Hospital's expansion and renovation and 1979 Bonds issued by the Dorve and provide the funding for the financing of the bonds that were refinanced from the Dorthe Bonds that were refinanced from the Bonds that were refined from the B	200,000 and Series C - 2003 on construction of the Northwest ormitory Authority of the State of expenses The final maturity date
or Danerwork Re	duction Act Notice	see the Instructions for Form 990	Cat No 51056K	Sc hedule O (Form 990) 20

SCHEDULE R (Form 990)

### **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

2009

DLN: 93493313013160

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization
Glens Falls Hospital

Employer identification number

14-1220412

Part I Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

(a)
Name, address, and EIN of disregarded entity

Primary activity

(c)
Legal domicile (state or foreign country)

(a) Total income End-of-year assets

(f) Direct controlling entity

Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign country)	Exempt Code section	Public charity status (if section 501(c)(3))	Direct controlling entity
Glens Falls Hopital Foundation					
100 Park Street Glens Falls	Support Org	NY	501(C)(3)	11,Type III	NA
NEW YORK, NY 12801 14-1790805					
Adırondack Health Servies Inc					
100 Park Street Glens Falls	Parent Org	NY	501(C)(3)	11, Type I	NA
New York, NY 12801 14-1667492					
McGregor Realty Corporation					
100 Park Street Glens Falls	Property rent	NY	501(C)(2)		NA
New York, NY 12801 14-1560380					
Greater Adırondack Home Aides					
100 Park Street Glens Falls	Home Health	NY	501(C)(3)	7	NA
New York, NY 12801 14-1491972					
Lower Adırondack Wılderness Rescue					
100 Park Street Glens Falls	Wildrnes res	NY	501(C)(3)	7	NA
New York, NY 12801 54-2082693					
Adırondack Health Information Exchange					
100 Park Street Glens Falls	Elec med recs	NY	501(C)(3)	3	NA
New York, NY 12801 02-0752148					

Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

5004400.			. gameadono doa	ea as a paranoromp	anning the tax yearry					
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	<b>(f)</b> Share of total income	<b>(g)</b> Share of end-of-year assets	(h) Disproprtionate allocations?	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	<b>(j)</b> General d managin partner	ng
Imaging Services of							Yes No		Yes I	No
Northeastern NY LLC			NA							
100 Park Street Glens Falls New York, NY12801 14-1820955	Diag radiolog	NY	IVA	Related	301,536	156,381	No		No	)
Yankee Alliance LLC			NA							
138 River Road Andover, MA01810	Group Purchase	MA	14/1	Related	243,147	819,867	No		No	)

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a)
Name, address, and EIN of related organization

**(b)** Primary activity (c)
Legal domicile
(state or
foreign
country)

(d) Direct controlling entity (e)
Type of entity
(C corp, S corp,
or trust)

(f) Share of total Income

(g) Share of end-of-year assets (h) Percentage ownership

Part V	Transactions With Related Organizations (Comple	ete if the organization answered "Yes"	on Form 990 Part IV line 34 35 or 36 \
raitv	Transactions with Related Organizations (Comple	te ii tile organization answered Tes	on rolling 50, Fart 10, line 54, 55, or 50.)

	Note. Complete line 1 if any entity is listed in Parts II, III or IV		Yes	No
1 [	Ouring the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
а	Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity	La		
b	Gift, grant, or capital contribution to other organization(s)	1b		
c	Gift, grant, or capital contribution from other organization(s)	<b>L</b> c		
d	Loans or loan guarantees to or for other organization(s)	Ld		
е	Loans or loan guarantees by other organization(s)	le		
f	Sale of assets to other organization(s)	Lf		
g	Purchase of assets from other organization(s)	Lg		
h	Exchange of assets	Lh		
i	Lease of facilities, equipment, or other assets to other organization(s)	1i		
j	Lease of facilities, equipment, or other assets from other organization(s)	1j	Yes	
k	Performance of services or membership or fundraising solicitations for other organization(s)	1k	Yes	
ı	Performance of services or membership or fundraising solicitations by other organization(s)	11		
n	n Sharing of facilities, equipment, mailing lists, or other assets	1m		
n	Sharing of paid employees	1n		
0	Reimbursement paid to other organization for expenses	Lo		
p	Reimbursement paid by other organization for expenses	Ĺр		
q	Other transfer of cash or property to other organization(s)	1q		
r	O ther transfer of cash or property from other organization(s)	1r		
 2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds			
_	(a)(b)	(c	٠,	

(a)
Name of other organization

(b)
Transaction
Transaction
type(a-r)

(1) McGregor Realty

 (1) McGregor Realty
 179,509

 (2) McGregor Realty
 K
 13,500

(3)

(4)

(5)(6)

### Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity (b)
Primary activity

(c) Legal domicile (state or foreign country) (d)
Are all
partners
section
501(c)(3)
organizations?

Yes No

Share of end-of-year assets

(e)

(f) Disproprtionate allocations?

No

Yes

(g) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065) (h) General or managing partner?

Yes No

Software ID: Software Version:

**EIN:** 14-1338413

Name: Glens Falls Hospital

### Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

<b>(a)</b> Name, address, and EIN of related organization	<b>(b)</b> Primary Activity	(c) Legal Domicile (State or Foreign Country)	(d) Exempt Code section	(e) Public charity status (if 501(c)(3))	<b>(f)</b> Direct Controlling Entity
Glens Falls Hopital Foundation	Support Org	NY	501(C)(3)	11,Type III	N A
100 Park Street Glens Falls NEW YORK, NY12801 _14-1790805					
Adırondack Health Servies Inc	Parent Org	NY	501(C)(3)	11, Type I	NA
100 Park Street Glens Falls New York, NY12801 _14-1667492					
McGregor Realty Corporation	Property rent	NY	501(C)(2)		NA
100 Park Street Glens Falls New York, NY12801 14-1560380					
Greater Adırondack Home Aıdes	Home Health	NY	501(C)(3)	7	NA
100 Park Street Glens Falls New York, NY12801 14-1491972					
Lower Adırondack Wılderness Rescue	Wildrnes res	NY	501(C)(3)	7	NA
100 Park Street Glens Falls New York, NY12801 54-2082693					
Adırondack Health Information Exchange	Elec med recs	NY	501(C)(3)	3	NA
100 Park Street Glens Falls New York, NY12801 02-0752148					